





# **Co-innovation for Social** and Economic Growth

Building platforms and creating mechanisms to drive triple helix in ASIA/ASEAN context

### Prof. Dr. Chachanat Thebtaranonth

Senior Advisor: TRF, STI, NSTDA

GLOBAL EDUCATION DIALOGUES The East Asia Series 2013-2014





# Outline

- Where are we now? Challenges for Thailand
- Where do we plan to be? Sustainable economy
- How do we get there? Approaches to linkages







Source : International Institute for Management Development

#### World Competitiveness Yearbook 2012.





# Where are we now?

- Small percentage of industry with R&D capability
- Low investment in R&D by Private Sector
- University R&D not market-driven
- Low incentives and support for university researchers to link with industry
- Lack effective mechanisms for university-industry linkage/collaboration





# Where do we plan to be?



### **Innovation Driven Economy**

#### **Need for Innovation**





Source : WEF Report 2005-2006/ CMU 3 Analysis





# How do we get there?

- 1. From Lab to Market
- 2. From Market to Lab

Role of Intermediary is essential









# **Effective Policies**

- Policy to stimulate demand and use of innovation
- Policy to stimulate open innovation
- Policy to support
- ✓ creation of "intermediaries"
- ✓ creation of networks between university-industry-government
- ✓ adaptation of R&D results for commercial exploitation





### How?

# **Effective Programmes**

- Programmes that promote commercially relevant R&D and industry-driven R&D
- Programmes that promote development of infrastructure that support Triple Helix activities
- Programmes that facilitate commercialization of R&D results





# **Collaboration Breeds Success**

# Building University-Industry-Government Linkages *"Triple Helix"*

Examples

Financial NSTDA: Tax Incentives, Soft Loans, Investment.....

TRF: Graduate Scholarships ......

Technical NSTDA: ITAP .....

Facilities NSTDA: Science Park, Incubator.....



## **NSTDA:** National Science and Technology Development Agency



- **BIOTEC :** National Center for Genetic Engineering and Biotechnology
- MTEC : National Metal and Materials Technology Center
- **NECTEC :** National Electronics and Computer Technology Center
- NANOTEC: National Nanotechnology Center
- TMC : Technology Management Center





# **Tax Incentive**

Revenue department allows double deduction of company R&D expenses .... TMC acts as intermediary, stimulates companies to work with universities and government labs.....

## **TMC: R&D Certification Committee, RDC**

	<b>Certified</b> (Projects)	<b>Value</b> (mBaht)
2013	374	1,417
2002-2013	2,164	7,085





# **Soft Loans**

NSTDA provides financial support to companies in the form of low-interest loans for R&D, improvement of products and production processes

TMC: Company Directed Technology Development Programme, CD

### **Collaborating financial institutions:**







# **Greater Pharma**

Example: CD provided 30 million baht soft loan to Greater Pharma to license technology from Mahidol University for the production of mite allergen vaccine

#### House Dust Mite Allergen Vaccine





**Mahidol University** 



**Technology Transfer** 

HDMA Vaccine Commercial Production Greater Pharma





## Investment

NSTDA promotes private sector investment in S&T by co-investing, forming joint-venture enterprises

**NSTDA Investment Centre, NIC** (formerly under TMC) **Examples:** 

### Innova Biotechnology Co., Ltd.

NSTDA funds Mahidol researcher... develops diagnostic methods for hepatitis B and C virus, cholera, dengue... NSTDA co-invests in start-up company to produce diagnostic kits

### • MicroInnovate Co., Ltd.

BIOTEC collaborates with KMUTT and SPM Feed Co. to develop probiotics for animal feed and forms a new joint venture company with SPM Feed to commercialize product





# **Technology Commercialization**

NSTDA funds research and provides IP registration service and commercialization of technology through its Technology Licensing Office, TLO

## **TMC: Technology Licensing Office, TLO**

### **Examples**

- ADTEC, a university spin-off carries out collaborative research with MTEC... wants to license technology for making titanium dental implant (currently 100% imported)
- TLO helps ADTEC license to local company and sign MOU with 10 Dental Schools to implement workshops for dentists and students







# **Technology Assistance**

iTAP solves technical problems, upgrades technology in firms and assists the private sector to acquire appropriate technology

### **TMC:** Industrial Technology Assistance Programme, iTAP

- Diagnose production problems, source local or overseas experts to solve problems, subsidize expenses
- Attach local university people to overseas experts, help technology transfer to firms and universities
- Promote university researchers as experts, create industryuniversity linkage, encourage collaborative and contract R&D





### **iTAP:** Industrial Technology Assistance Programme **Private Sector Experts** Foreign **Experts &** Institutions TECHNOLOGY S&T **SMEs** Universities COMPETITIVENESS (iTAP) Infrastructure Consultants Technology Institutes





## **iTAP:** Industrial Technology Assistance Programme









UBU





### **Dairy Home**

#### Bedtime Milk ...for deep sleep



#### Challenges

- To determine melatonin content in fresh milk
- To produce pasteurized milk with high melatonin content

#### Support from iTAP

- R&D by university researcher to increase melatonin in fresh milk
- Optimize pasteurization process for maximum preservation of melatonin

#### Outcome

- New product : High-melatonin pasteurized milk
- Patent filed

## **Vine Viset**

#### **Natural Vinegar**



#### Challenges

- How to produce vinegar as by-product from bottling of baby corn
- Continuous vinegar production process

#### Support from iTAP

- Expert from university
- Developed production process and eventually developed use of local microorganism

#### Outcome

- High efficiency process, reduce cost, reduce time, import substitution
- Better baby corn product, sales increase 10%
- New product: no. 1 exporter of vinegar from Thailand
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### **Carpet Maker**

#### > 10,000 Color Shades Hand-made Carpets

#### Challenges

- How to upgrade to upper market (made-toorder carpets)
- Need enormous variety of color shades

#### Support from iTAP

 Specialist from Thai University to develop dyeing process, quality control room and new dyeing facilities

#### Outcome

- High accuracy of dyeing process
- Set up standard color matching lab
- > 10,000 new color shades produced
- Making carpets for 5-star hotels



## Mould Mate

Rubber Track for Tractors

First manufacturer in Thailand

#### Challenges



- Want to create high value products from natural rubber
- New Regulation: Rubber track to substitute Metal track for environmentally friendly tractors

#### Support from iTAP

 Specialist from China to develop new design and process of rubber track

#### Outcome

- First in Thailand to market the 100% natural rubber track
- 95 Mbaht export to EU in first year
- Create new brand "Star Track"
- Set up R&D unit in Thailand Science Park <sup>22</sup>





# **Rice Milling**



University experts provide consultation in parameters optimization, productivity improvement, loss reduction and training of workers

### Outcome

- Productivity increased by 100%
- Whole grain rice increased from 40% to 50%
- Energy consumption decreased substantially
- 51% of total cultivation area is used to grow rice
- Number of rice mills: 43,000
- Involves 3.7 M households (~ 15 M persons )
- Export value: 200,000 MBaht (6,500 M USD/annum)







# **Heat Exchanger for Rubber Sheet Curing**



### Outcome

- Reduced firewood use by 40%
- Reduced curing time from 5 days to 4 days
- Better quality sheets and lower risk of damage by fire

University experts designed and constructed new heat exchanger for the rubber curing plant

- 1.3 M households
  (~ 5.2 M persons )
- Export value 70,000 M Baht (2,300 M USD)
- 12% of cultivation area is used to grow rubber trees
- 660 rubber sheet curing co-operatives of small farmers

**iTAP-WU and KMUTNB** 





# **Thailand Science Park**

First Science Park in Thailand ~7 Billion Baht Opened in 2002, now housing NSTDA and ~ 60 Companies Phase 2 with >120,000sq.m space opening in 2014

- Facilitates Innovation
- Attracts High-Tech & International Companies
- Facilitates Commercialization of Technologies
- Links Universities, Research Labs, and Companies
- Incubates Start-ups
- Generates employment





# **Thailand Science Park**

Infrastructure to Support R&D and link university-industry-government http://www.sciencepark.or.th







### **Examples**

**Betagro:** Collaborative R&D with BIOTEC and Universities

**Novartis:** Collaborative R&D with BIOTEC and Universities

**Shisheido:** Collaborative R&D with NANAOTEC and Universities

Western digital: Partnership with NECTEC and Universities





# **Science Park Network**

### **Thailand Science Park**

Pathumthani

### **Northern Science Park**

Chiangmai

#### **Northeastern Science Park**

Khonkaen Maha Sarakham Ubon Rajathanee Nakorn Rachasima Southern Region Songkhla Phuket Pattani Pattalung Suratthani Nakorn Srithammarat

#### **Eastern Area**

Krenovation Park Amata Science City Burapa?













## Flexoresearch Group Co., Ltd.

#### Incubation Activities: In-kind value \$U.S.9,000 included

- Training in business management
- Lab Space
- Coordination with researchers
- Exhibition local (2 times) and international (5 times)
- Business meeting and matching with foreign company
- Consultation for terms and conditions in developing contracts and MOU
- IP and Technology Licensing consultation
- Market expansion consultation

#### Results: During 2007-2011

- Awards : 7 international awards including
  Technology Pioneer 2011 in World Economic Forum 2011
- IP: 6 patents with 3 trade secrets
- Licensing to company in South Africa covering 12 countries in 2011
- Investment in recycled paper pulp manufacturing in Malaysia in 2011
- Spin off Flexoresearch Group International Co., Ltd. for international trade in 2011

#### Enzyme for recycling paper





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# Tech Pioneers: 10 Start-Ups That Wike Change Your Life

Meet some of the World Economic Forum's Technology Pioneers - and the innovation bringing to market

All Best and Worst Lists Story

#### Paijit Sangchai



NEXT 4 of 10 | View All

BACK

Paijit Sangchai loves to solve problems that seem unsolvable. "There are so many environmental problems associated with papermaking, I thought I should do something about it," he says. In his native Thailand, laminated paper wasn't being recycled, so it was often burned. Since founding Flexoresearch in 2007, he's developed five series of enzymes for various aspects of recycling paper. While several are local adaptations of existing technologies, the blends of enzymes that peel away plastic, aluminum and other substances from paper are unique. For every 300 tons of coated paper, Paijit produces 270 tons of recycled pulp, plastic and metals. His pulp can be used as a replacement for asbestos in construction materials. It's stronger, safer and cheaper.

The benefits are manifold. Making more types of paper ripe for recycling can help protect forests, reduce waste that would end up burned or in landfills, boost the incomes of the scavengers who collect

paper, improve air quality and lessen health risks. The goal is to turn waste into wealth and pollution into profit, Paijit says. With his factory operating at capacity, that's anything but pulp fiction.

### Flexoresearch Group Co., Ltd.

#### *Enzyme for recycling paper*

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-by Robert Horn
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## Hi-Grimm Environment and Research Co., Ltd.

### **Collaborations with**

- The National Center for Genetic Engineering and Biotechnology (BIOTEC)
- NSTDA/Thailand Science Park
- The Environmental Faculty at Mahidol University

### **Products :** *Bioremediation agents: developed 13 formulae*

#### Results 2007-2012 :

- Awards: 3 international awards
- IP: 1 patent
- International dealers in Malaysia, South Korea, Philippines
- Investment in new Pilot Biotechnology Plant, Mahidol University

#### **Bioremediation Products**



"Linking Universities, Research Labs, and Companies"





Keeen & Awards:

#### The best Invention in Environment, China



#### The Best Innovation in Biotechnology, Japan



#### CERTIFICATE OF AWARD

The JIPA Award

for the

Best Invention in Biotechnology

is awarded to

HLGRIMM ENVIRONMENTAL AND RESEARCH CO., LTD., WATSON ARIYAPHUTTARAT

for the invention

BIOREMEDIATION AGENT DEVELOP TO GREENOVATION PRODUCTS

at the 23<sup>rd</sup> International Invention, Innovation & Technology Exhibition ITEX 2012 Kuala Lumpur, Malaysia

held from

17th - 19th May 2012

### Gold Medal Award ITEX, Malaysia







# **Thai-BISPA**

Thai Business Incubators and Science Parks Association BSPA Founded 16 January 2009 through the collaboration of the Ministry of Industry, Ministry of Science, Ministry of Education



**Grand Opening** 



**Press-Release** 









# **Thai-BISPA**

### **Thai Business Incubators and Science Parks Association**

### 1<sup>st</sup> Thai-BISPA Day 15 January 2010

Exhibition: 41 Technologies Incubatees meet Investors: 32 meetings Researchers meet Industry: 28 meetings









# **RRi Graduate Scholarship**

Research and Researcher for Industry, RRi launched August 2012 by Thailand Research Fund, TRF

- Most recent mechanism to attract industrial R&D
- 1 Billion U.S. dollars/15 years committed by government
- R&D topic from industry
- 30,000 U.S. dollars matching fund from industry per Ph.D. scholarship of 60,000 \$
- Joint ownership of IP with right to buy off sole ownership at 60,000 \$





# **RRi Graduate Scholarship 1<sup>st</sup> Year**

# Ph.D. Scholarship

- 76 Projects
- 18 universities
- 57 companies

# **M.Sc. Scholarship**

- 193 Projects
- 24 universities
- 154 companies

# MOU with 7 companies

for 5 Ph.D. scholarships per year for 5 years





# **IP EXPO 2013**

## **RRi:** Exhibition of University IPs and Business matching

## 16<sup>th</sup> September 2013 @QSNCC

### Programme

- Keynote address on IP Commercialization
- Panel Discussion by researchers and industrialists
- Pitching of significant University technologies
- Workshop on Industry R&D needs

## > 1,100 Participants









## **Researchers** turn Money into Knowledge

## **Entrepreneurs** turn Knowledge into Money







